

By: Paul Carter: Leader
Peter Gilroy: Chief Executive

To: County Council - 15 May

Subject: Kent's Second Local Area Agreement: Kent Agreement 2

Classification: Unrestricted

Summary: The attached report informs Members of the latest position in the development of Kent's second Local Area Agreement. It recommends that County Council delegates the sign-off of the LAA submission to the Chief Executive, in consultation with the Leader of the Council and Group Leaders.

FOR DECISION

1. Introduction

A presentation and report on Kent Agreement 2 (KA2) was made at County Council on 18 October 2007. It explained that Local Area Agreements (LAA) are agreements between central government and local authorities and their partners to improve services and improve the quality of life in a place. As such LAAs are the shorter term three year delivery mechanism for the broader and longer term Local Strategic Partnership's Sustainable Community Strategy, which for Kent is the *Vision for Kent*.

As was the case for LPSA 1 (2001-2004) and Kent Agreement 1 (2005-2008), Kent has been in the vanguard of the national LAA process.

Overseen by the Kent Public Service Board, the detailed development of the KA2 has been driven forward by the Kent Partnership Team. The Kent Partnership Team has been assisted in this task by the existing Kent Partnership Support Group with officers representing a very broad range of partners comprising the Kent Partnership.

This report informs Members of the latest position in the development and negotiation of KA2 and sets out the final steps before Kent sends its KA2 submission to Government via the Government Office for the South East (GOSE) on 30 May. The Appendix to this report shows the current state of progress as at 01 May.

2. KCC Role

KCC has two principal roles in developing the KA2.

Firstly, as one of the partners within the Kent Partnership it has, alongside all other partners, to contribute to the process of identifying the priorities for Kent and then offering to be the lead agency or supporting partner for each indicator, as appropriate.

Secondly, as the upper tier authority within Kent, KCC has a specific role as 'Responsible Local Authority' and 'Accountable Body' for preparing and submitting a draft LAA for the Kent area, for ensuring that robust performance and financial arrangements are in place and for ensuring any pooled funds within the agreement are spent within the terms and conditions set out in the Grant Determination.

3. Development of KA2

Kent Agreement 2 has been developed in line with the requirements set out in Operational Guidance, the associated definitions of the National Indicator Set and other related publications. Its development has had two principal stages; firstly the identification and agreement of the 'up to 35' indicators to support local priorities that should form KA2 and, secondly negotiation and agreement of baselines and targets for each of the 'up to 35' indicators. It should be mentioned that in addition to the 'up to 35' there are also 16 statutory education and early years indicators required by the Department of Children, Schools and Families.

4. Partner Engagement

The development of KA2 started in January 2007. The ongoing development since October has been a massive and delicate undertaking involving over 200 officers in about 40 key partners. The main mechanism to keep all stakeholders informed of developments has been the fortnightly 'Kent Agreement 2 bulletins'. Partners who have volunteered themselves as 'lead partner' for specific indicators have nominated an 'accountable/facilitation officer' to lead on the development of KA2. This group of about 30 key staff have met monthly as 'Kent's Negotiating Team'. Additional work has been undertaken in all of the working groups of the Kent Partnership and in a variety of other informal partnerships such as the Environmental Excellence Group, the Kent Planning Officers Group, the Kent Community Safety Managers Group and the Clean Kent Delivery Group.

5. KCC Member Engagement

An outcome of the discussion at the October County Council meeting was the formation of an 'Informal Member Panel' to make recommendations to Cabinet on the development of KA2. The Panel comprising Nick Chard (Chair), Ian Chittenden, Godfrey Horne, John Law and Ray Parker, has met three times to consider progress on KA2. At their most recent meeting on 23 April they received a report with the latest submission template. The Panel advised on the KCC sign off process and structure of this report.

All KCC Members have been copied into each of the 'Kent Agreement 2 bulletins', which have included all drafts of the submission template, as part of the weekly Member information bulletin compiled and distributed by the Information Point.

6. Negotiation of the Indicators within Kent Agreement 2

The response to the widespread consultation exercise which took place among partners in early summer 2007 formed part of the County Council report to Members in October. This report emphasised the links to the eight themes within the *Vision for Kent*.

Since October Government has published the 'National Indicator Set for Local Authorities'. This is a set of 198 indicators that Government will use to monitor the performance of local authorities and local partnerships. Its publication, albeit in phases and still incomplete with thirteen indicators delayed until 2009/10, has allowed partners in Kent to select which of the indicators it wishes to see form part of our 'up to 35' package. This selection has been based on a careful analysis including how indicators support the priorities that emerged for the partner consultation exercise, views of delivery partners, existing performance levels and scope for improvement, and the views of Government Departments expressed through GOSE. Also of critical importance has been to bring together a set of indicators that are a coherent package, that add value to each other such that the total package is greater than the sum of individual indicators.

Kent was required by January 15th to send GOSE 'a list of our draft priorities and where possible any indicators that may have been identified'. Such was the progress across Kent that we were able to exceed this minimum requirement by submitting a list of our priority areas with our preferred indicator[s] for each priority. In a few cases we indicated an 'either or' preference while further analysis and discussion took place.

Since the end of January there has been continual discussion with GOSE on this list of indicators. During February some refinements were made in response to further data sets becoming available, views being expressed by delivery partners or from challenge by GOSE to include a particular indicator where they have been able to support this through robust argument. Since

March Kent's set of 35 indicators has remained stable, other than for one late switch made by Kent partners.

At all times the development of the package of indicators has been overseen by the Kent Public Service Board, supported by the working groups of the Kent Partnership.

7. Negotiation of the Targets within KA2

Since the beginning of April the primary focus has turned towards negotiating targets within KA2 for each of the 35 indicators. This has proven to be much more problematic. This is due to a variety of reasons including the late publication by Government of definitions for many of the indicators, the lack of available baseline information, the lack of historical performance information upon which to base a trajectory and, occasionally, the slow response of Government to Kent's initial target proposal. In particular a number of indicators will be based upon the 'Place Survey' or other surveys that have yet to be conducted.

The detailed position for each indicator is shown in the appendix. An overview of the position is shown in the table below.

KENT AGREEMENT 2: POSITION ON TARGET-SETTING Summary as at 01/05/08

	Baseline
Baseline / Targets agreed between Kent partners and agreed with GOSE	2
Baseline / Targets agreed between Kent partners, still under discussion with GOSE, with expectation that agreement will be reached by 30 May	23
Unlikely to be agreed until after 30/05/08	10
Total	35
16 Statutory DCSF Targets to be Agreed	(16)

It can be seen that, with the deadline of 30 May approaching, the final position on many targets still needs to be agreed. It is anticipated that the pace will quicken and many targets will be concluded in the final two to three weeks.

There will, however, remain a number of baselines and targets, such as those reliant upon the Place Survey, that will not be possible to agree before 30 May. These will be agreed when the results are published and there is the opportunity to include them in the KA2 at the time of the first 'refresh' of KA2 between Kent and GOSE in November / December 2008.

8. Submitting KA2 to GOSE

Kent needs to submit its final submission template showing baselines, targets and partner sign-up to GOSE by 30 May. Following that date, Ministers will give approval to KA2 before the end of June. The formal responsibility for submitting the LAA rests with KCC as the 'responsible local authority'.

Communities and Local Government wrote to all 'responsible local authorities' in March directing them to prepare and submit LAAs. An extract from the 'Letter of Direction' is as follows:

- I am writing to confirm that the Secretary of State has now made a direction, which includes your authority, requiring your authority to prepare and submit a draft local area agreement on or before 30 May. The direction is made under section 106 of the Local Government & Public Involvement in Health Act 2007 and is attached at Annex A.*
- In legal terms, this means they will become functions which may be (but need not be) the responsibility of the executive. Therefore your full council will need to decide before the draft LAA is submitted, whether it will wish to formally adopt the draft LAA or is content to delegate the above mentioned functions to the executive. Those Regulations were made on 26 February, laid on 3 March and the LAA provisions will come into force on 31 March 2008.*

This means that before we send Kent's submission to GOSE on 30 May, KCC is required to adopt the LAA or delegate the submission of the LAA to the executive.

The previous section of this report looking at the negotiation of the targets described how a lot of the final negotiations are likely to be completed in the final two to three weeks prior to 30 May. There will inevitably be a number of additions to the submission as it is presently shown in the Appendix. Further baselines will be agreed making it possible to set further targets. There may also be some changes in target levels offered by Kent partners, for example, as the contribution of Kent partners becomes clear or we are challenged by GOSE to offer more. Therefore it is not feasible to bring to County Council today a final version of KA2 to formally adopt.

Instead it is recommended that County Council delegates the sign off of the LAA submission to the Chief Executive, in consultation with the Leader of the Council and Group Leaders.

9. Partner Sign-Up to Kent Agreement 2

The submission template requires partners in Kent to state whether they 'sign-up' to each of the targets in KA2. Clearly the more partners that 'sign-up' to KA2 the stronger it will be and the chances of securing delivery will be maximised. It will also reflect well on the individual partners who 'sign-up', particularly those that will be subject to the forthcoming Comprehensive Area Assessment as it will be good evidence of partnership engagement.

There are three categories of partners: Lead Partner, Statutory Partner and Non Statutory Partner.

Each indicator requires at least one partner to act as 'lead'.

The distinction between Statutory and Non Statutory Partners is whether they are named in the Local Government and Involvement in Public Health Act 2007. The significance of this distinction is that statutory partners have a 'duty to cooperate' in the development of a LAA and when a statutory partner 'signs up' to a target they have a 'duty to have regard' to it in their own business planning and performance managing processes.

The named partners are: Arts Council, Broads Authority, Chief Officer of Police, District Authorities, English Heritage, Environment Agency, Fire and rescue Authorities, Health and Safety Executive, Highways Agency, Jobcentre Plus, Joint Waste Authorities, Joint Waste Disposal Authorities, Learning and Skills Council in England, Local Probation Boards, Metropolitan Passenger Transport Authorities, Museums Libraries and Archives Council, National Park Authorities, Natural England, NHS Foundation Trusts, NHS Health Trusts, Police authorities, Primary Care Trusts, Probation Trusts and other providers of probation services, Regional Development Agencies, Sport England, Transport for London, Youth Offending Teams,

Other, non statutory partners such as informal partnerships, professional groupings, voluntary and community groups, business sector groups, individual sponsors, faith organisations are encouraged to sign up to the whole agreement or to specific targets. The 'duty to cooperate' and 'duty to have regard' does not apply to non statutory partners.

At the time of writing, many statutory partners, including both West Kent Primary Care Trust and East Kent and Coastal Primary Care Trust and most District Councils have taken the pragmatic view that they will sign-up to all 35 indicators and reflect those that they will make a particular delivery contribution to through the delivery plan process. The view of these partners is that they wish to see progress in every indicator, whether or not they have a direct delivery contribution.

10. Planning for Delivery of KA2

All of the work on identifying priorities, selecting indicators, negotiating targets and partners signing up to targets must be underpinned by effective plans for delivery to ensure that the improvement in services that is at the heart of KA2 is achieved .

Kent partners, who have worked together to deliver Kent Agreement 1 (KA1), have a good base of experience upon which to build. Partners are reflecting upon the lessons learnt in KA1 as we develop our approach to delivery planning for KA2. Two sets of delivery plans will be prepared, firstly a countywide delivery plan for each of the 35 indicators and secondly a Local Strategic Partnership based Local Action Plan.

Countywide Delivery Plans

Lead partners for outcomes in Kent Agreement 1 (April 05 – March 08) prepared robust countywide delivery plans for each outcome. A similar approach is required for KA2. These will be led by the facilitating officer nominated by the lead partner. They will be developed in conjunction with other delivery partners.

LSP based Local Action Plan

District based LSPs comprise a number of individual statutory partners, many who have 'signed-up' to some or all targets. The preparation of local action plans across all LSPs in Kent is new and is very much welcomed. Developed by LSPs, these local action plans will allow each LSP to decide which KA2 targets they will support the delivery. Each LSP will make an assessment, within its local context, on what is most important and which targets offer the greatest scope for improvement.

The development of countywide indicator level delivery plans and LSP based local action plans must be taken forward iteratively as part of the same process. They both need to be developed with full awareness of each other with frequent 'touching of base'. This will ensure that each countywide delivery plan is developed in the knowledge that there is sufficient engagement of local partners and it will enable local action plans to be prepared knowing how those plans can support the individual countywide indicator delivery plans.

A pre-requisite to developing Local Action Plans across LSPs is the use of a consistent data set. Countywide level data, wherever possible, is being disaggregated to district level and below to support this process. This will allow LSPs to benchmark their comparative performance allowing them to form a judgement over where they are able to make the greatest contribution to countywide indicators. This will be undertaken through the Kent Partnership office.

11. Performance Managing Kent Agreement 2

The performance management of KA2 will have a number of inter-locking components. The principal performance management arrangements will focus upon managing the delivery of the countywide targets. The components are described below.

The Kent Partnership:

It is proposed that the same arrangements used throughout Kent Agreement 1 (KA 1) should be maintained for the period of KA 2. The process will be based upon a six-monthly reporting process involving a data collection and text update for each indicator, completed by the Accountable Officer for each outcome (or their nominated representative). Experience shows that initial drafts of the report will be ready approximately six weeks after the end of each reporting period. These reports will continue to be co-ordinated by the Kent Partnership Office, under the leadership of the Kent Agreement Manager.

The reports will be received by the Kent Public Service Board for consideration and comment and the relevant sections considered and the implications for performance acted upon by the relevant Kent Partnership Working Group[s]. Activity undertaken to boost, or maintain, performance will be led by a Steering Group for each outcome, under the direction of the Accountable Officer.

A conscious decision had been taken at the start of the Kent Agreement 1 period that only one main, centrally prepared report would be produced and that no updates would be expected between the six monthly monitoring points. This was to ensure that there would be no confusion about the status of performance at any time and, just as importantly, Accountable Officers and those working to bring the targets to successful conclusions would be continually distracted from delivery operations by being asked to produce "interim updates". It is proposed that this arrangement should continue.

The existence of only one main reporting system also has the benefit that the same report can be used by all partner organisations for their internal reporting processes.

Kent County Council

Within Kent County Council, the monitoring position throughout KA 1 was made available to the Leader and Cabinet Members on a regular basis. It was also the practice that Portfolio Holders and Lead members kept in touch with performance in the various directorates through Managing Directors and key officers tasked with leading on individual indicators. Again, it is proposed that this should continue, matching, as it does, with the normal procedure of monitoring progress against business plans.

Government Office for the South East (GOSE)

The government office will track progress towards delivery of the targets in the LAA.

Each November / December there will be an annual review of KA2 by the government office which should be proportionate and tailored to the evidence and track record of delivery. If there appears to be significant slippage it will initiate discussion to understand the problems and what is being done to get back on track.

The first of these annual reviews meetings will take place less than six months after the agreement has been signed. It seems likely that the December 2008 review will, mainly, be an opportunity to include baselines and targets that were unavailable by 30 May, together with discussion of early progress on those indicators and targets that have been set by June.

Lead Agencies and Accountable Officers

For each countywide indicator there is a designated countywide lead partner and a nominated accountable officer responsible for the successful delivery of the target. This will include the preparation of an effective delivery plan, engaging other delivery partners and preparation of monitoring reports. They will be responsible, in conjunction with the delivery partners who have signed up to support delivery, for the successful delivery of the target. If performance is not on track they should between them take the necessary first line corrective actions. If necessary they should involve the relevant Working Group of the Kent Partnership.

Kent Partnership Support Group

Collectively the Accountable Officers for all of the indicators in KA2 will form the Kent Partnership Support Group. This will meet approximately quarterly and give an opportunity to monitor the overall progress of KA2, identify similar problems occurring in different areas, learn from different approaches being taken and exchange best practice.

LSP Performance Management of Local Action Plans

It is envisaged that LSPs will monitor performance of partners at district level, delivering against the local targets, based on regular reports using the data described above. This will allow them to oversee a performance management process relating to their own local position. The LSPs would, in this way, reflect the role of the Kent Partnership at countywide level. KCC representatives on LSPs will wish to engage with this process as appropriate. It may be that there is an opportunity here for individual elected members to be involved in the process in their own locality.

12. Performance Reward Grant for Kent Agreement 2

An announcement has been made that the national pot for performance reward grant for this new round of LAAs has been set at £340m. This is a reduction from the national pot of £1.2bn available for the reward grant available for the first round of LAAs.

There is still no detailed model on how reward will be calculated. This is likely to be subject to a consultation paper over the summer period. However it does seem likely that, rather than an allocation of reward per indicator, an assessment will be made on the overall level of achievement of the whole agreement.

Using the usual “rule of thumb” that Kent tends to receive approximately 2% of any national figure, this would suggest a Kent PRG of between £6m - £8m. In comparison, the total possible reward for Kent Agreement 1 is £36m.

13. Conclusion

Since the last report to County Council there has been an enormous amount of energy and activity across a huge range of partners deployed into the development of the Kent Agreement 2. It is reassuring that this has been, overwhelmingly, a positive and collaborative experience that has helped strengthen old partnerships and develop new ones.

It would be appropriate to give a strong message to all the agencies and officers involved in its development by supporting the package of indicators in the Kent Agreement 2, motivating them to turn their focus and energies into delivering improved services for the residents of Kent.

14. Recommendations

1. To NOTE progress on the continued development of Kent Agreement 2;
2. To AGREE that delegation for sign off of the Kent Agreement 2 submission is given to the Chief Executive , in consultation with the Leader of the Council and Group Leaders;
3. [OPTIONAL To thank all the staff of the County Council and other partner agencies for their work in the development of Kent Agreement 2]

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Background Documents:

1. Report to County Council 18 October 2007
2. Development of the new LAA framework (operational guidance): CLG November 2007
3. Creating Strong, Safe and Prosperous Communities Statutory Guidance: Draft for Consultation: CLG November 2007
4. National Indicators for Local Authorities and Local Authority Partnerships: Handbook of Definitions

SUBMISSION TEMPLATE KENT AGREEMENT 2. Rolling changes as at 01 May 2008

Work in Progress

Indicator(s), including those from national indicator set (shown with a *) Baseline LAA Improvement Target, including those to be designated (shown with a*), and including education and early years targets Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a*)

08/09 09/10 10/11

ECONOMIC SUCCESS					
NI 163 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 2 or higher	67.5% (508,000)			Available by 30 April. Suggested improvement of 2%, or numerical equivalent (or “closing the gap”) <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> Learning & Skills Council* <u>Statutory Partners:</u> Kent County Council (Adult Education & KASS), Kent Probation, SEEDA, District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> Kent Economic Board (Employment Skills Board), Business Link Kent LSC developed action plan. GOSE using this as regional good practice. Action plan will be used to set targets. Awaiting publication of DIUS guidance. Not expecting to be able to agree target before end April – LSC has received target negotiating brief.
NI 171 New business registration rate	Available November 2008			Available November 2008. Aim to reduce differential on GOSE level by 2%age	<u>Lead:</u> Business Link Kent* Kent County Council * <u>Statutory Partners:</u> KCC (E&R), District Councils (to be named), East Kent and Coastal Primary Care Trust, West

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08/09 09/10 10/11

				points on at least one occasion between 2008 and 2011. <i>Unable to be agreed until after the end of May.</i>	Kent Primary Care Trust <u>Non Statutory Partners:</u> Locate in Kent; Kent Economic Board GOSE support approach to target setting. GOSE discussing with BERR on how to deal with indicator whilst waiting for data.
NI 152 Working age people on out of work benefits	Further guidance from DWP available May			DWP looking for improvement in range of 1% to 3%. Kent initially proposed 2%. <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> Jobcentre Plus* <u>Statutory Partners:</u> Kent County Council, District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> DWP Approach on target setting agreed with KP, JCP and GOSE. JCP to confirm proposed target wk beg 21/4
NI 188 Planning to Adapt to Climate Change	Level 1 Finalising with GOSE			Level 3 Finalising with GOSE	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> District Councils (to be named), Environment

SUBMISSION TEMPLATE KENT AGREEMENT 2. Rolling changes as at 01 May 2008

Work in Progress

Indicator(s), including those from national indicator set (shown with a *)

Baseline

LAA Improvement Target, including those to be designated (shown with a*), and including education and early years targets

Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a*)

08/09

09/10

10/11

				<i>Under discussion with GOSE. – not yet agreed</i>	Agency, Kent Fire & Rescue Service, East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> Kent Economic Board, Business Link Kent
LEARNING FOR EVERYONE					
NI 161 Learners achieving a Level 1 qualification in literacy	Data and LSC negotiating brief now available from national LSC.			Developed once baseline known. <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> Learning & Skills Council, Kent Probation, District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u>
NI 162 Learners achieving an Entry Level 3 qualification in numeracy	Data and LSC negotiating brief now available from national LSC.			Developed once baseline known. <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> Learning & Skills Council, Kent Probation, District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u>

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08/09 09/10 10/11

<p>NI 117 16-18 year olds who are not in education, employment or training (NEET)</p>	<p>5.27%</p>			<p>Target had been agreed at 4.8%, but DCSF requesting it set below 4.6%. Further discussions under way with GOSE/DCSF.</p> <p><i>Under discussion with GOSE. – not yet agreed</i></p>	<p><u>Lead:</u> Kent County Council*</p> <p><u>Statutory Partners:</u> Statutory agencies comprising Kent Children’s Trust, LSC, East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust</p> <p><u>Non Statutory Partners:</u> Connexions</p>
<p>IMPROVED HEALTH, CARE & WELLBEING</p>					
<p>NI 120 All-age all cause mortality rate</p>	<p>Male 656 Female 491</p> <p>All persons 565</p>	<p>613 467</p> <p>535</p>	<p>596 459</p> <p>523</p>	<p>579 451</p> <p>512</p> <p><i>Close to agreement with GOSE</i></p>	<p><u>Lead:</u> East Kent and Coastal Primary Care Trust And West Kent Primary Care Trust*</p> <p><u>Statutory Partners:</u> Kent County Council, District Councils (to be named), Kent Probation</p> <p><u>Non Statutory Partners:</u> Voluntary & Community Sector</p> <p>GOSE awaits submission of recalculated data from Kent.</p>
<p>NI 55 Obesity in primary</p>	<p>9.4%</p>	<p>9.6%</p>	<p>9.7%</p>	<p>9.7%</p>	<p><u>Lead:</u></p>

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08/09 09/10 10/11

<p>school age children in Reception</p>				<p><i>Agreed with GOSE</i></p>	<p>Kent County Council* <u>Statutory Partners:</u> Statutory agencies comprising Kent Children’s Trust, East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, District Councils (to be named), <u>Non Statutory Partners:</u> Kent schools, Early Years Providers</p>
<p>NI 39 Rate of Hospital Admissions per 100,000 for Alcohol Related Harm</p>	<p>Baseline and target under discussion with GOSE, including issues over unsuitability for baseline to be set on one year figures only. 3 year rolling figures more appropriate.</p>			<p>Unable to set until baseline established. Data requested from Kent now with GOSE. <i>Under discussion with GOSE. – not yet agreed</i></p>	<p><u>Lead:</u> East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust* <u>Statutory Partners:</u> Kent Police, Hospital Trusts (to be named), Statutory agencies comprising KDAAT, District Councils (to be named), Kent County Council, Kent Probation <u>Non Statutory Partners:</u></p>
<p>NI 40 Number of drug users recorded as being in</p>	<p>Not available until Summer</p>	<p>+5%</p>	<p>+6%</p>	<p>+7% (+19.1% cumulative)</p>	<p><u>Lead:</u> Statutory agencies comprising KDAAT, Kent</p>

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08/09 09/10 10/11

effective treatment	08 Under discussion with NTA / GOSE			total) <i>Under discussion with GOSE. – not yet agreed</i>	County Council * <u>Statutory Partners:</u> Kent Probation, East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, District Councils (to be named), <u>Non Statutory Partners:</u> Kent awaits further guidance from National Treatment Agency.
NI 125 Achieving independence for older people through rehabilitation/intermediate care	Dependent on data collection, not due until late June. Under discussion with GOSE			Should be set late June <i>Unable to be agreed until after the end of May.</i>	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, District Councils (to be named), <u>Non Statutory Partners:</u>
NI 51 Effectiveness of child and adolescent mental health (CAMHs) services	12 Discussing with GOSE.	13	13	14 Proposed targets <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> Statutory agencies comprising Kent Children’s Trust, East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, Mental

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08/09 09/10 10/11

					Health Trusts, District Councils (to be named), <u>Non Statutory Partners:</u>
ENVIRONMENTAL EXCELLENCE					
NI 189 Flood and coastal erosion risk management	0%			80% of LA actions being undertaken satisfactorily. <i>Close to agreement with GOSE</i>	<u>Lead:</u> Environment Agency* <u>Statutory Partners:</u> Kent County Council, Kent Fire & Rescue Service, District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> Environmental Excellence Group,
NI 186 Per capita CO2 emissions in the LA area	7.5 tons Close to agreement			11% reduction (+/- 2%) <i>Close to agreement with GOSE</i>	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, Kent Fire and Rescue Service <u>Non Statutory Partners:</u> Environmental Excellence Group
NI 191 Residual household waste per household	860 kg	762 kg	733kg	704 kg	<u>Lead:</u> Statutory Agencies comprising Kent Waste

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Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a*), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a*)
		08/09	09/10	10/11	
				<i>Agreed with GOSE</i>	Partnership (Kent County Council and District Councils) (to be named), * <u>Statutory Partners:</u> East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> Environmental Excellence Group
NI 197 Improved Local Biodiversity – proportion of Local Sites where positive conservation management has been or is being implemented	231			265 (+15%) Discussing whether target should be 15% over 3 years or 5% per annum cumulative (+15.7%). <i>Close to agreement with GOSE</i>	<u>Lead:</u> Statutory Agencies comprising Kent Biodiversity Action Partnership (Kent County Council* District Councils) (to be named) <u>Statutory Partners:</u> East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> Environmental Excellence Group,
STRONGER & SAFER COMMUNITIES					
NI 195 Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting)	Litter / Detritus: 11.49% Graffiti: 5.11%			Litter / Detritus: 9.0% Graffiti: 3% Fly Posting: 0%	<u>Lead:</u> Statutory Agencies comprising Clean Kent Delivery Group* (Kent County Council* District Councils) (to be named)

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Indicator(s), including those from national indicator set (shown with a *) Baseline LAA Improvement Target, including those to be designated (shown with a*), and including education and early years targets Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a*)

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	Fly Posting: 0.44%			Further discussions with GOSE/ ENCAMS 01 May. <i>Under discussion with GOSE. – not yet agreed</i>	<u>Statutory Partners:</u> Kent County Council, District Councils (to be named), Kent Probation, Kent Fire & Rescue Service, East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> CDRPs, Kent Waste Partnership
NI 15 Serious Violent Crime Rate	08/09 is baseline setting year (due to changing accounting rules)	Proxy using serious violence as target for Year 1 to reduce from 0.5 to 0.4 per 1000. Reduction of 16%. Suggested by Kent. Data under discussion		Target to be reviewed at end of year 1 when baseline known. <i>Unable to be agreed until after the end of May.</i>	<u>Lead:</u> Kent Police* <u>Statutory Partners:</u> District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, Kent County Council <u>Non Statutory Partners:</u> CDRPs GOSE has provided Kent with further technical guidance.

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		reflecting GOSE view that baseline should be 0.3 (rolling 3 months 730 numerical)			
NI 21 Dealing with local concerns about anti-social behaviour and crime by the local council and police	Suggested survey question in current BCS will be imported in full into the KCVS. Approval awaited	For Year 1 proxy used to reduce %age people with perceived high level of ASB using KCVS. Reduce fm 15.3% to 15%		Target to be reviewed at end of year 1 when baseline known. GOSE awaiting HO Target Negotiation Brief before final agreement <i>Unable to be agreed until after the end of May.</i>	<u>Lead:</u> Crime & Disorder Reduction Partnerships* <u>Statutory Partners:</u> Kent Probation, Kent County Council (Community Safety & Youth Offending Service), Kent Police, District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> Kent Housing Group, Kent Community Safety Managers, community and voluntary sector groups
NI 111 First time entrants to	Technical			GOSE awaiting HO	<u>Lead:</u>

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Baseline

LAA Improvement Target, including those to be designated (shown with a*), and including education and early years targets

Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a*)

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<p>the Youth Justice System aged 10-17</p>	<p>definition still under consultation.</p>			<p>Target Negotiation Brief To be set at December “refresh”. <i>Unable to be agreed until after the end of May.</i></p>	<p>Kent County Council* <u>Statutory Partners:</u> Statutory agencies comprising the Kent Children’s Trust, District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> CDRPs,</p>
<p>NI 32 Repeat incidents of domestic abuse</p>	<p>Dependent upon roll out of ‘Multi Agency Risk Assessment Committees’ (MARACS)</p>	<p>In line with GOSE guidance no target set for Year 1. Proxy Measure to reduce Violent Domestic Abuse from 24.2% to 22.0% using Apr</p>		<p>Years 2 and 3 will be set upon outcome of MARACS. GOSE waiting for HO Negotiating Brief. <i>Unable to be agreed until after the end of May.</i></p>	<p><u>Lead:</u> Kent Police* <u>Statutory Partners:</u> East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, Kent Probation, Kent County Council, District Councils (to be named), <u>Non Statutory Partners:</u> CDRPs, community and voluntary sector groups</p>

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Work in Progress

Indicator(s), including those from national indicator set (shown with a *)

Baseline

LAA Improvement Target, including those to be designated (shown with a*), and including education and early years targets

Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a*)

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		to Dec 2007 as ba			
NI 3 Civic participation in the local area	Cannot be set until Place Based Survey conducted (Sept 08)			2% increase on existing position proposed by Kent. Action Plans developed and under local discussion <i>Unable to be agreed until after the end of May.</i>	<u>Lead:</u> District Councils (to be named) (District Community Development Managers*) <u>Statutory Partners:</u> Kent County Council (Youth Service), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> Voluntary and Community Sector (Kent CAN)
NI 6 Participation in regular volunteering	Cannot be set until Place Based Survey conducted (Sept 08)			2% increase on existing position proposed by Kent. Action Plans developed and under local discussion <i>Unable to be agreed until after the end of</i>	<u>Lead:</u> District Councils (to be named) (District Community Development Managers*) <u>Statutory Partners:</u> Kent Probation, Kent County Council (Youth Service & Kent Volunteers), <u>Non Statutory Partners:</u> Voluntary and Community Sector (Kent CAN)

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				May.	
ENJOYING LIFE					
NI 11 Engagement in the Arts	Established through a new question in the Active People Survey commencing April 08. Baseline expected by Oct 08			Unable to set until baseline established <i>Unable to be agreed until after the end of May.</i>	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> Kent Association of Leisure and Cultural Officers (KALCO)
NI 8 Adult participation in sport and active recreation	20.3% (on 05/06) (potential to use 07/08 as baseline under discussion with GOSE/DCMS)			Under discussion with GOSE <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u>
NI 110 Young people's participation in positive activities	Available Autumn 08 through "Tell Us" survey			Unable to set until baseline established To be set at	<u>Lead:</u> Kent County Council* District Councils - District Community Development Managers, (to be named)

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				December “refresh”. <i>Unable to be agreed until after the end of May.</i>	<u>Statutory Partners:</u> Statutory agencies comprising the Kent Children’s Trust, East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u> Voluntary & Community Sector (Kent CAN)
KEEPING KENT MOVING					
NI 198 Children travelling to school – mode of travel usually used	Primary: 44% car Secondary: 32% car Latest guidance revised to “Age Range 5-16” with no separation of primary and secondary. Baseline wording to be revised accordingly. To be agreed			39% (-5%) 27% (-5%) Proposed target to remain at -5% <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> Kent County Council (Kent Highways Service) * <u>Statutory Partners:</u> Statutory agencies comprising the Kent Children’s Trust, District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust <u>Non Statutory Partners:</u>

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	Awaiting GOSE comments.				
NI 175 Access to services and facilities by public transport, walking and cycling	Originally proposed as "access to Hospitals and Doctor's Surgeries". Revised proposal to reflect outputs within Kent partners control – implementing accessibility improvements on routes to, and at, bus stops servicing 8 main Kent hospitals. (cont in Targets column)			(From baseline column): Audit results will be used to propose b'line and target figures. Internal meeting set for 30/04, to be followed by discussion with GOSE. <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, District Councils (to be confirmed) (LDFs), <u>Non Statutory Partners:</u> Kent Planning Officers Group, Transport Operators

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<p>NI 47 People killed or seriously injured in road traffic accidents</p>	<p>1183 To be agreed</p>			<p>Proposed at 592 (50% reduction) <i>Under discussion with GOSE. – not yet agreed</i></p>	<p><u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> Kent Police, Kent Fire & Rescue Service, East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, District Councils (to be named), Kent Probation <u>Non Statutory Partners:</u> Kent & Medway Safety Camera Partnership</p>
<p>HIGH QUALITY HOMES</p>					
<p>PROPOSE TO OMIT NI 170 Previously developed land that has been vacant or derelict for more than 5 years PROPOSE TO REPLACE WITH NI 159 Supply of ready to develop housing sites” proposed by Kent Planning Officer Group. Agreed at PSB (21 April).</p>	<p>Supply is already 42% over the current level of requirement by developers</p>	<p>Maintain at 42%</p>	<p>Maintain at 42%</p>	<p>Maintain at 42% <i>Under discussion with GOSE. – not</i></p>	<p><u>Lead:</u> District Councils (to be named), <u>Statutory Partners:</u> East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, Kent County Council <u>Non Statutory Partners:</u> (KPOG and KHG)</p>

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GOSE agreeable.				<i>yet agreed</i>	
NI 187 Tackling fuel poverty - % of people receiving income based benefits living in homes with a low energy efficiency rating	Awaiting technical guidance (Autumn 08) Under discussion with GOSE			Unable to set until baseline established Under discussion with GOSE <i>Unable to be agreed until after the end of May.</i>	<u>Lead:</u> Statutory Agencies comprising Kent Energy Centre/Kent Energy Efficiency Partnership* <u>Statutory Partners:</u> District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, <u>Non Statutory Partners:</u> Kent Housing Group
NI 154 Net additional homes provided	5360 Proposal based on legally agreed figures in Structure Plan 2007-2016 rather than South East Plan (SEP).	5744 (Draft SEP and EIP Panel Report residual figures for 2008-11)	5744	5744 Formal response from GOSE awaited. <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> District Councils* (to be named) - <u>Statutory Partners:</u> East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, Kent County Council <u>Non Statutory Partners:</u> Kent Planning Officers Group, Kent Housing Group,
NI 155 Number of	0	+1356	+1503 =	+1425 = 4284	<u>Lead:</u>

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affordable homes delivered (gross)			2859	<i>Under discussion with GOSE. – not yet agreed</i>	District Councils* (to be named) - <u>Statutory Partners:</u> Kent County Council <u>Non Statutory Partners</u> Kent Planning Officers Group/Kent Housing Group*
NI 141 Percentage of vulnerable people achieving independent living	65.7 Formal response from GOSE awaited.	66.7	68.2	71 Formal response from GOSE awaited. <i>Under discussion with GOSE. – not yet agreed</i>	<u>Lead:</u> Kent County Council* <u>Statutory Partners:</u> District Councils (to be named), East Kent and Coastal Primary Care Trust, West Kent Primary Care Trust, Kent Probation <u>Non Statutory Partners:</u> Supporting People and Kent Commissioning Body, Kent Housing Group,

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DCSF STATUTORY INDICATORS All following indicators under discussion with DCSF as part of the annual target setting process					
NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 72 Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and emotional Development and Communication, Language and Literacy					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 73 Achievement at level 4 or above in both English and Maths a Key Stage 2					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 93 Progression by 2					<u>Lead:</u>

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levels in English between Key Stage 1 and Key Stage 2					<u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 94 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 74 Achievement at level 5 or above in both English and Maths at Key Stage 3					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 83 achievement at level 5 or above in Science at Key Stage 3					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>

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<p>NI 95 Progression by 2 levels in English between Key Stage 2 and Key Stage 3</p>					<p><u>Lead:</u></p> <p><u>Statutory Partners:</u></p> <p><u>Non Statutory Partners:</u></p>
<p>NI 96 Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3</p>					<p><u>Lead:</u></p> <p><u>Statutory Partners:</u></p> <p><u>Non Statutory Partners:</u></p>
<p>NI 75 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths</p>					<p><u>Lead:</u></p> <p><u>Statutory Partners:</u></p> <p><u>Non Statutory Partners:</u></p>
<p>NI 97 Progression by 2 levels in English between Key Stage 3 and Key Stage 4</p>					<p><u>Lead:</u></p> <p><u>Statutory Partners:</u></p> <p><u>Non Statutory Partners:</u></p>

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NI 98 Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 87 Secondary school persistent absence rate					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 99 Looked after children reaching level 4 in English at Key Stage 2					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 100 Children in care reaching level 4 in Maths at Key Stage 2					<u>Lead:</u> <u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
NI 101 Children in care					<u>Lead:</u>

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achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and mathematics)					<u>Statutory Partners:</u> <u>Non Statutory Partners:</u>
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